

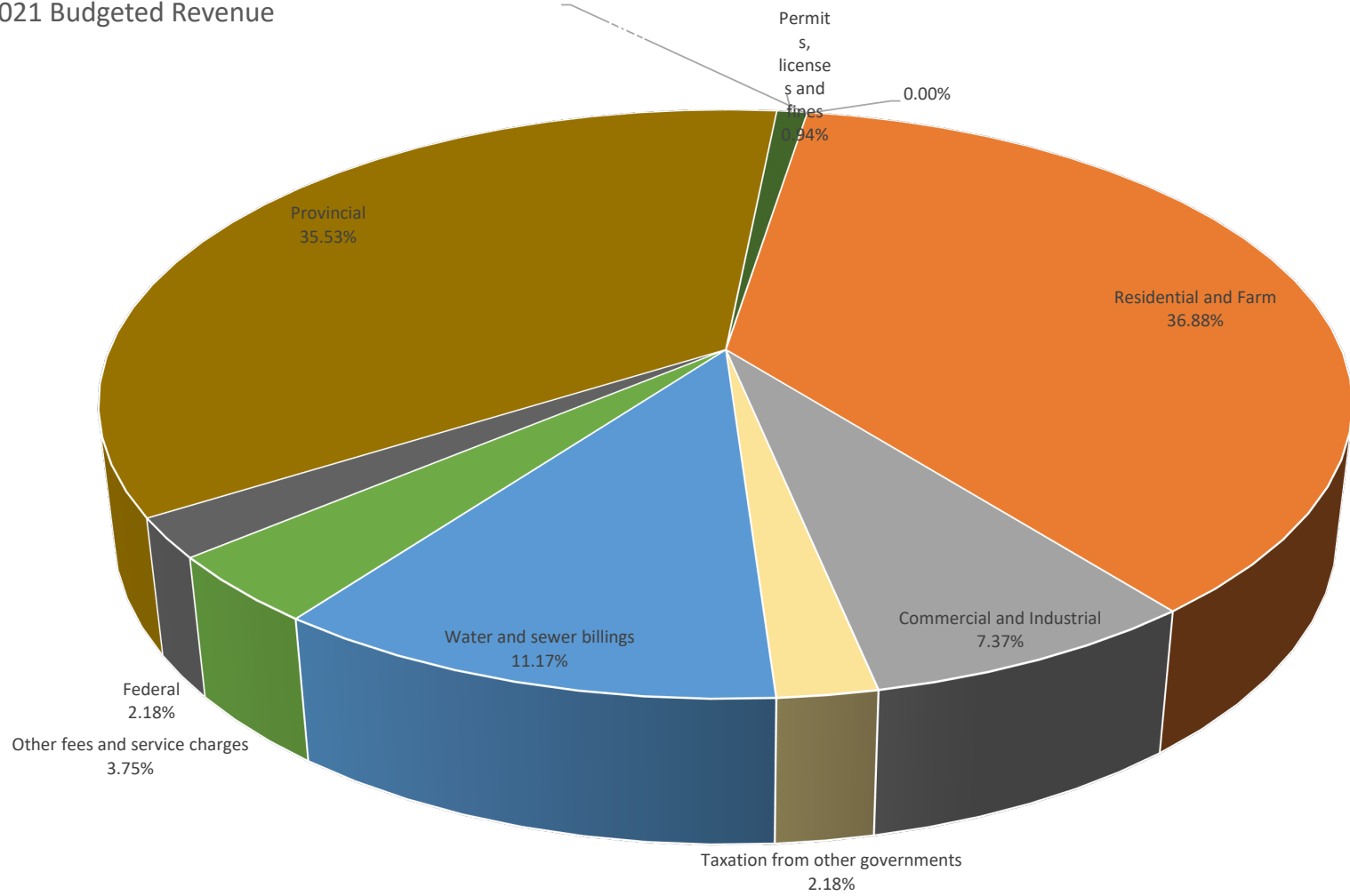
**Township of Red Rock
2021 Operating Budget**

Revenues	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
Taxation		-	-	-	
Residential and Farm	1,160,308	1,143,388	1,179,424	36,036	3.15%
Commercial and Industrial	(31,666)	450,368	235,731	(214,637)	-47.66%
Taxation from other governments	66,424	63,885	69,836	5,951	9.32%
Water and sewer billings	320,308	289,326	357,035	67,709	23.40%
Other fees and service charges	113,614	206,346	120,000	(86,346)	-41.85%
Government Grants					
Federal	2,288,125	5,000	69,588	64,588	1291.76%
Provincial	5,184,880	804,909	1,136,116	331,207	41.15%
Permits, licenses and fines	25,945	7,745	30,000	22,255	287.35%
	-	-	-	-	-
Total Revenue	9,127,937	2,970,967	3,197,730	226,763	7.63%

Projected Surplus (Deficit)

\$ 90,450

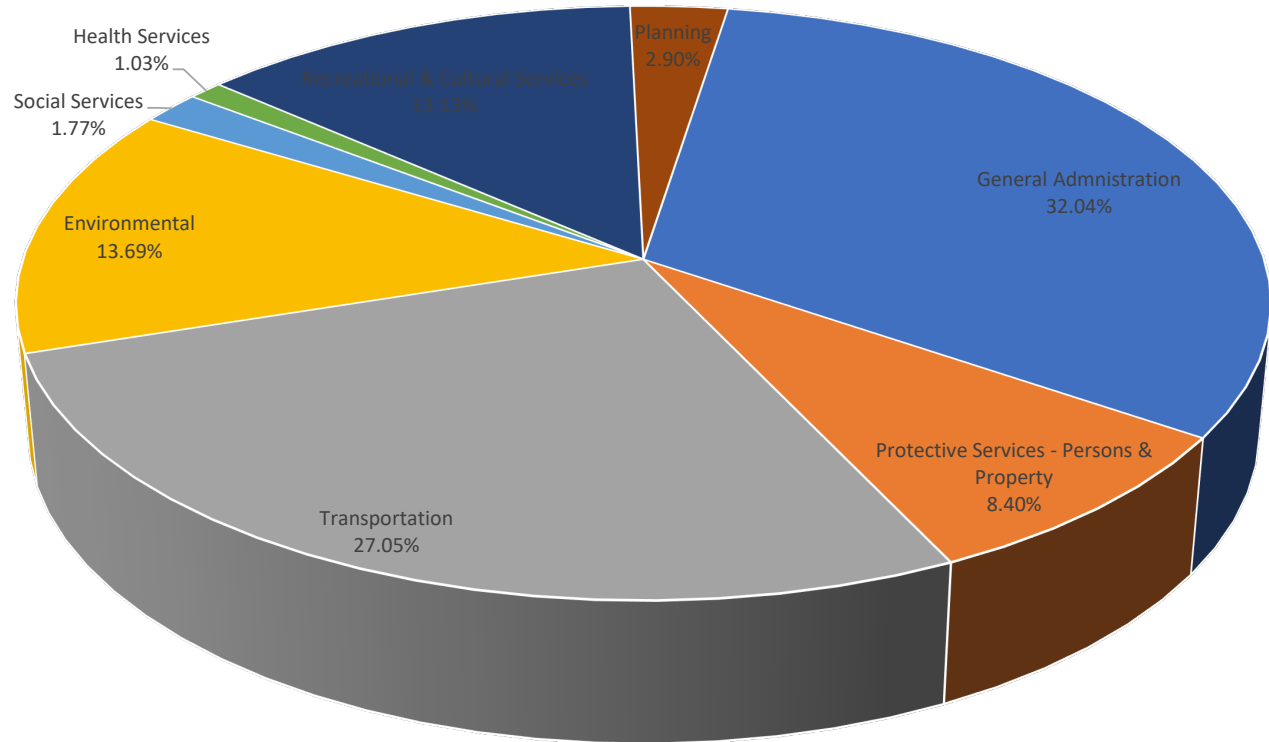
2021 Budgeted Revenue



**Township of Red Rock
2021 Operating Budget**

Expenses by Department	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
General Administration	1,124,711	920,663	995,500	74,837	8.13%
Protective Services - Persons & Property	236,097	318,165	261,000	(57,165)	-17.97%
Transportation	728,932	590,992	840,500	249,508	42.22%
Environmental	310,795	528,534	425,280	(103,254)	-19.54%
Social Services	43,555	50,769	55,000	4,231	8.33%
Health Services	51,349	30,743	32,000	1,257	4.09%
Recreational & Cultural Services	283,129	553,350	408,000	(145,350)	-26.27%
Planning	81,231	67,562	90,000	22,438	33.21%
Total Expenses By Department	2,859,799	3,060,778	3,107,280	46,502	1.52%

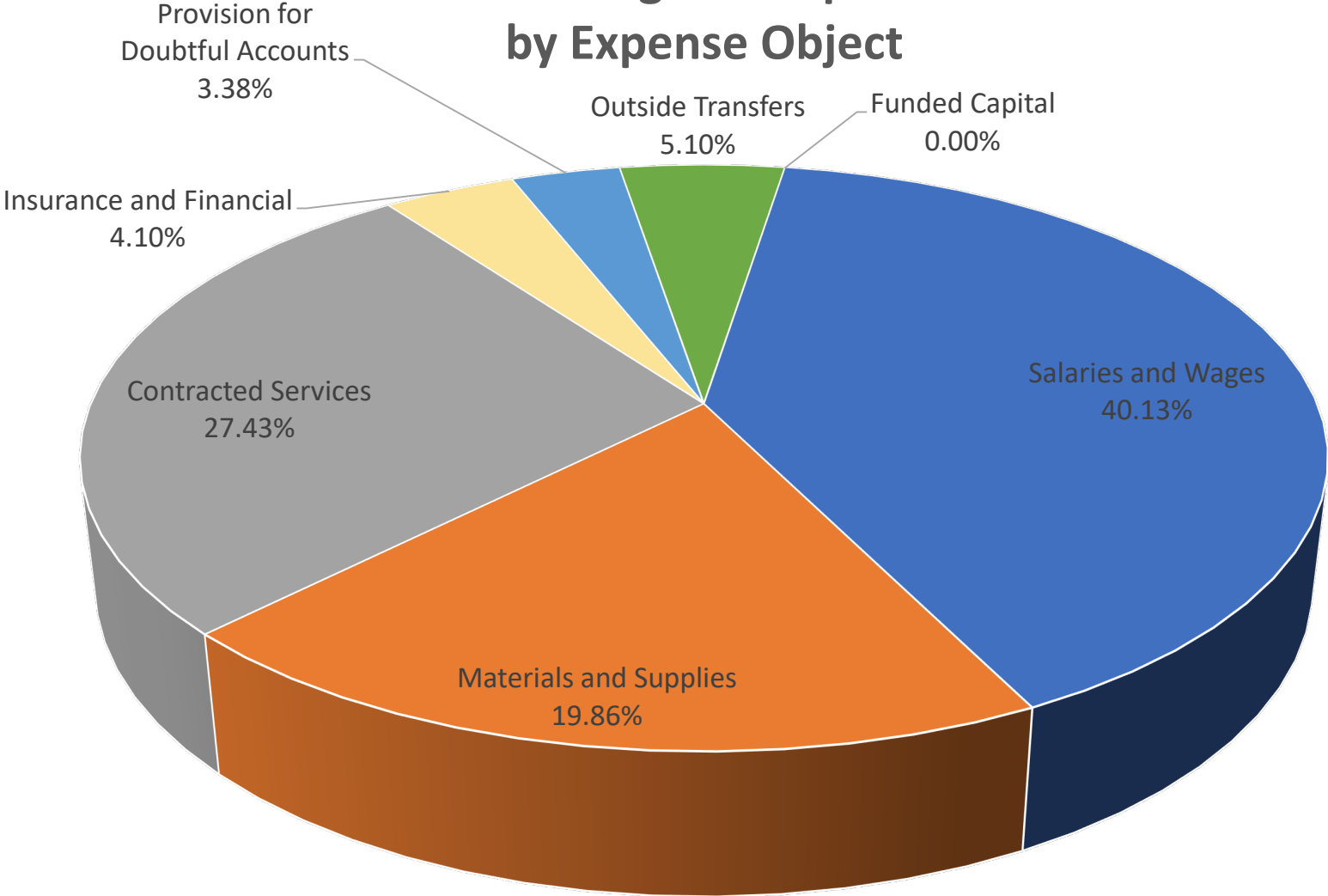
2021 Budgeted Expenses by Service Area



**Township of Red Rock
2021 Operating Budget**

Expenses by Object	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
Salaries and Wages	1,215,426	1,211,785	1,247,000	35,215	2.91%
Materials and Supplies	564,827	905,470	617,000	(288,470)	-31.86%
Contracted Services	554,631	458,115	852,280	394,165	86.04%
Insurance and Financial	122,670	343,168	127,500	(215,668)	-62.85%
Provision for Doubtful Accounts	246,067	-	105,000	105,000	0.00%
Outside Transfers	156,177	142,240	158,500	16,260	11.43%
Funded Capital			-		
Total Expenses	2,859,799	3,060,778	3,107,280	46,502	1.52%

2021 Budgeted Expenses by Expense Object



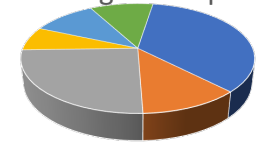
**Township of Red Rock
2021 Operating Budget**

General Administration	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
Salaries and Wages	348,550	339,302	350,000	10,698	3.15%
Materials and Supplies	118,907	121,109	117,000	(4,109)	-3.39%
Contracted Services	252,462	83,061	250,000	166,939	200.98%
Insurance and Financial	67,991	285,720	70,000	(215,720)	-75.50%
Provision for Doubtful Accounts	246,067	-	105,000	105,000	0.00%
Outside Transfers	90,734	91,471	103,500	12,029	13.15%
Total General and Administration	1,124,711	920,663	995,500	74,837	8.13%

Amortization

10,043

**General Administration
2021 Budgeted Expenses**



- Salaries and Wages
- Materials and Supplies
- Contracted Services
- Insurance and Financial
- Provision for Doubtful Accounts
- Outside Transfers

**Township of Red Rock
2021 Operating Budget**

Protective Services - Persons & Property	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
Salaries and Wages	41,357	39,431	42,000	2,569	6.52%
Materials and Supplies	34,018	110,730	50,000	(60,730)	-54.85%
Contracted Services	152,409	159,329	160,000	671	0.42%
Insurance and Financial	8,313	8,675	9,000	325	3.75%
Provision for Doubtful Accounts	-	-	-	-	0.00%
Outside Transfers	-	-	-	-	0.00%
Total Persons & Property	236,097	318,165	261,000	(57,165)	-21.90%

Amortization 40,885



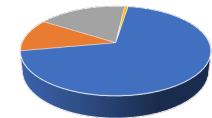
**Township of Red Rock
2021 Operating Budget**

Transportation	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
Salaries and Wages	581,771	323,511	585,000	261,489	80.83%
Materials and Supplies	87,151	157,021	100,000	(57,021)	-36.31%
Contracted Services	54,844	105,500	150,000	44,500	42.18%
Insurance and Financial	5,165	4,960	5,500	540	10.89%
Provision for Doubtful Accounts	-	-	-	-	0.00%
Outside Transfers	-	-	-	-	0.00%
Total Public Works	728,932	590,992	840,500	249,508	42.22%

Amortization

92,568

**Transportation
2021 Budgeted Expenses**



- Salaries and Wages
- Materials and Supplies
- Contracted Services
- Insurance and Financial

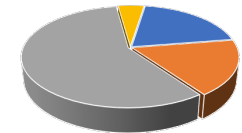
**Township of Red Rock
2021 Operating Budget**

Environmental	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
Salaries and Wages	73,935	215,864	85,000	(130,864)	-60.62%
Materials and Supplies	162,504	233,891	75,000	(158,891)	-67.93%
Contracted Services (OCWA)	56,101	57,266	245,280	188,014	328.32%
Insurance and Financial	18,255	21,513	20,000	(1,513)	-7.03%
Provision for Doubtful Accounts	-	-	-	-	0.00%
Outside Transfers					
Total Environmental	310,795	528,534	425,280	(103,254)	-19.54%

Amortization

128,309

**Environmental
2021 Budgeted Expenses**



- Salaries and Wages
- Materials and Supplies
- Contracted Services (OCWA)
- Insurance and Financial

**Township of Red Rock
2021 Operating Budget**

Health Services	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
Salaries and Wages	-	-	-	-	0.00%
Materials and Supplies	-	-	-	-	0.00%
Contracted Services	29,461	30,743	32,000	1,257	4.09%
Insurance and Financial	-	-	-	-	0.00%
Provision for Doubtful Accounts	-	-	-	-	0.00%
Outside Transfers	21,888	-	-	-	0.00%
Total Recreational Facilities	51,349	30,743	32,000	1,257	4.09%

Township of Red Rock
2021 Operating Budget

Social Services	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
Salaries and Wages	-	-	-	-	0.00%
Materials and Supplies	-	-	-	-	0.00%
Contracted Services	-	-	-	-	0.00%
Insurance and Financial	-	-	-	-	0.00%
Provision for Doubtful Accounts	-	-	-	-	0.00%
Outside Transfers	43,555	50,769	55,000	4,231	8.33%
Total Social Services	43,555	50,769	55,000	4,231	8.33%

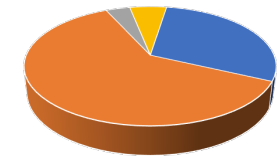
**Township of Red Rock
2021 Operating Budget**

Recreational & Cultural Services	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
Salaries and Wages	111,290	243,815	120,000	(123,815)	-50.78%
Materials and Supplies	139,539	265,019	250,000	(15,019)	-5.67%
Contracted Services	9,355	22,216	15,000	(7,216)	-32.48%
Insurance and Financial	22,946	22,300	23,000	700	3.14%
Provision for Doubtful Accounts	-	-	-	-	#DIV/0!
Outside Transfers	-	-	-	-	#DIV/0!
Total Recreational & Cultural Services	283,129	553,350	408,000	(145,350)	-26.27%

Amortization

277,631

Recreational & Cultural
2021 Budgeted Expenses



- Salaries and Wages
- Materials and Supplies
- Contracted Services
- Insurance and Financial
- Provision for Doubtful Accounts
- Outside Transfers

**Township of Red Rock
2021 Operating Budget**

Planning	Preliminary Unaudited December 31, 2020	2020 Budget	2021 Budget	Budget Change \$	Budget Change %
Salaries and Wages	58,524	49,862	65,000	15,138	30%
Materials and Supplies	22,707	17,700	25,000	7,300	41%
Contracted Services	-	-	-	-	0.00%
Insurance and Financial	-	-	-	-	0.00%
Provision for Doubtful Accounts	-	-	-	-	
Outside Transfers	-	-	-	-	0.00%
Total Planning	81,231	67,562	90,000	22,438	33.21%

Amortization

680

