

**AGENDA FOR THE COUNCIL MEETING OF  
THE CORPORATION OF THE TOWNSHIP OF RED ROCK**

**FOR THE 919<sup>th</sup> REGULAR MEETING OF FEBRUARY 1<sup>st</sup>, 2021 AT 7:00PM**

<u>ITEM</u>	<u>ACTION TAKEN</u>
1. Additions to Agenda	
2. Disclosure of Interest	
3. Presentation	
a) Limestone Economic Development Presentation Proposal on behalf of the Township of Red Rock	RES
4. Minutes of Previous Council Meeting	
a) Monday, January 18 <sup>th</sup> , 2021	RES
5. By-Laws By-law #2021-1224 being a by-law to appoint a member of Council Oath of Allegiance	RES (x2)
6. Correspondence	
a) Ministry of Municipal Affairs and Housing	
b) Ministry of Heritage, Sport, Tourism and Culture Industries	
c) Melissa McDonald letter to the Township of Red Rock	
7. Reports of Municipal Officers	
a) Chief Administrative Officer Monthly Report Payment Vouchers	RES
8. Unfinished Business	
a) National Wall of Remembrance	RES
9. New Business	
a) Establishment of a Community Safety Committee	RES
b) Ontario Fire College – Provincial Training	RES
10. In-Camera	
11. Out of In-Camera	
12. Report from In-Camera	
13. Adjournment	RES



**Proposal Submission:**

**Economic Development Office Representation  
on Behalf of The Township of Red Rock**

**December 29, 2020**

**OBJECTIVE**

To increase the tax revenue base within the Township of Red Rock, through enhanced economic development activities, both in the short-term, and the long-term.

**SCOPE**

- (a) Complete services and activities assigned to the Economic Development Office, including:
  - Completion of a "Project Charter" at the initiation of the service agreement.
  - Establishing, developing, and maintaining relationships with business associations and other partners, both locally and externally, for economic and community wellbeing;
  - Seeking private investment, by liaising with developers, as it relates to community development priorities, and planned projects;
  - Providing expertise and guidance to Council, and the senior leadership team, regarding economic development initiatives, including the identification of issues and trends that may be impactful on both the short-term, and long-term development strategies;
  - Development and oversight of the implementation plan, and related communication strategies, to ensure the most efficient and effective economic development deployment;
  - Developing and implementing effective marketing programs for the promotion of the Township of Red Rock, as an attractive location for new and expanding businesses;
  - Advising and assisting existing local businesses with comprehensive, multi-season expansion strategies.
- (b) Targeting, preparing, and arranging meetings with potential development partners.
- (c) Creation of a four-year, full-scope strategic plan covering the Township's economic development opportunities, that would include both short-term, and long-term strategies, that can be used to guide economic development activities, define resource allocation requirements, and anchor community decisions.
- (d) Under the direction of the CAO, communicate on a weekly basis, or as and when required.

**DESIRED OUTCOMES**

Completion of the defined activities in the Scope, to the satisfaction of Council, and the CAO.

**PRICING**

The pricing for completion of the proposed activities, for a period of one year, would be \$70,000, plus HST, *inclusive* of a retainer \$10,500, plus HST, payable upon agreement and acceptance.

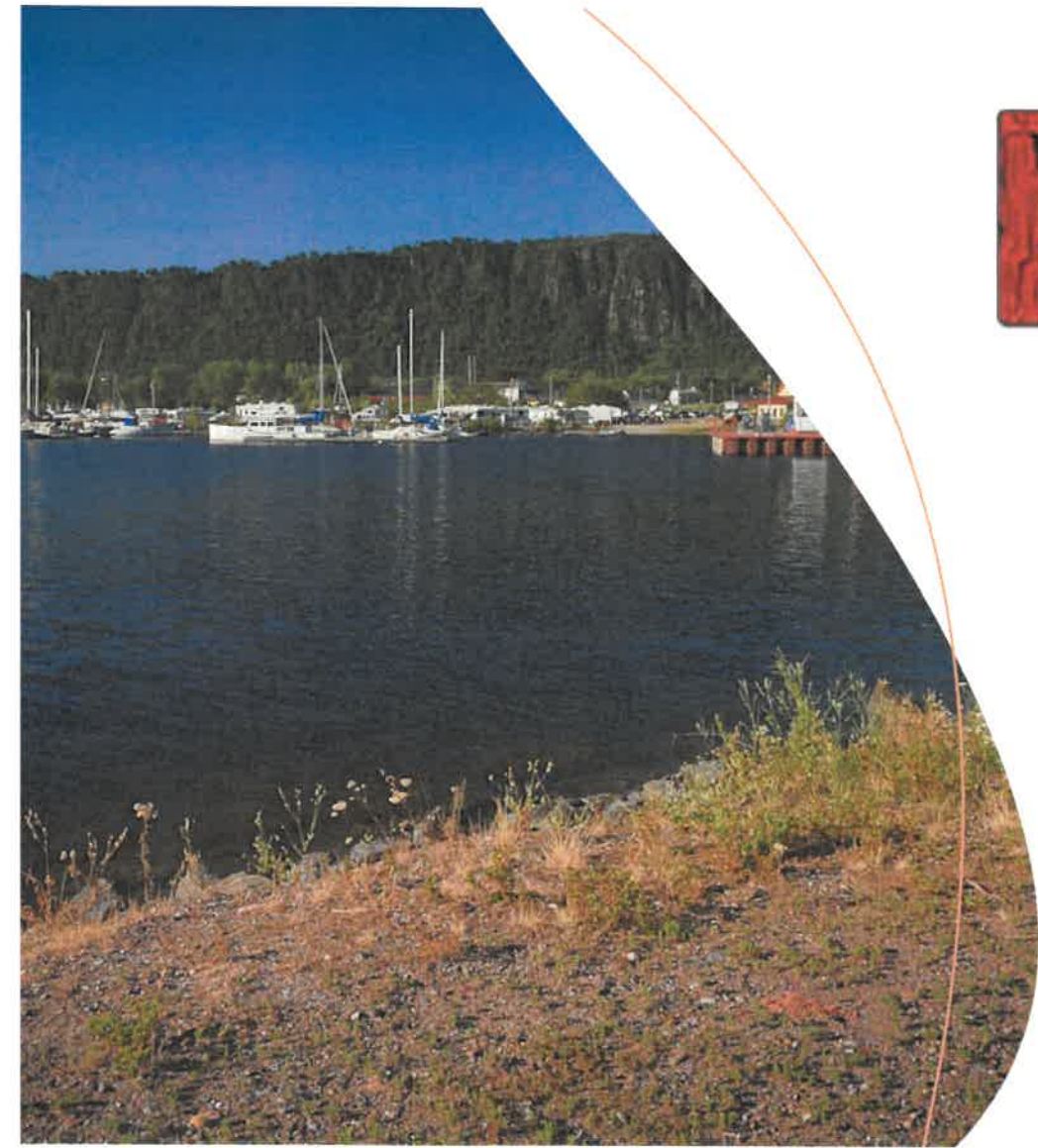
**Limestone Partners Canada Inc.**  
17 Water St. East, Little Current, ON P0P1K0  
limestonepartners.ca



**RED ROCK**  
*a superior treasure*

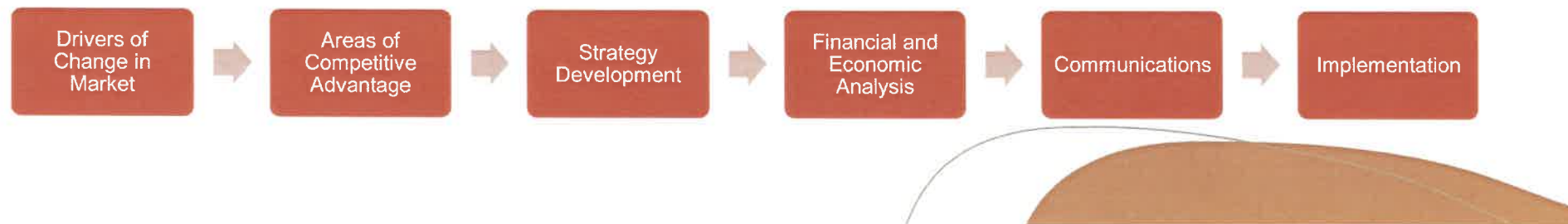
# **Economic *Development* Proposal**

Presentation to the **Township of Red Rock** *from*  
**Limestone Partners Canada Inc.**



# Why an *Economic Development* Consultant?


- **Current guiding document** for economic development “*Adjusting our Sails*” of the Township of Red Rock was published in August, 2007 and has **lost much of its relevance**.
- Now, strategies need to be **based in evidence** for **innovative opportunity identification**, including a strong understanding of the situation, the areas of competitive advantage nor strategies that build on common themes.





# Changes in the *Northern Economy*

*A Sample of interesting changes in the local economy include:*

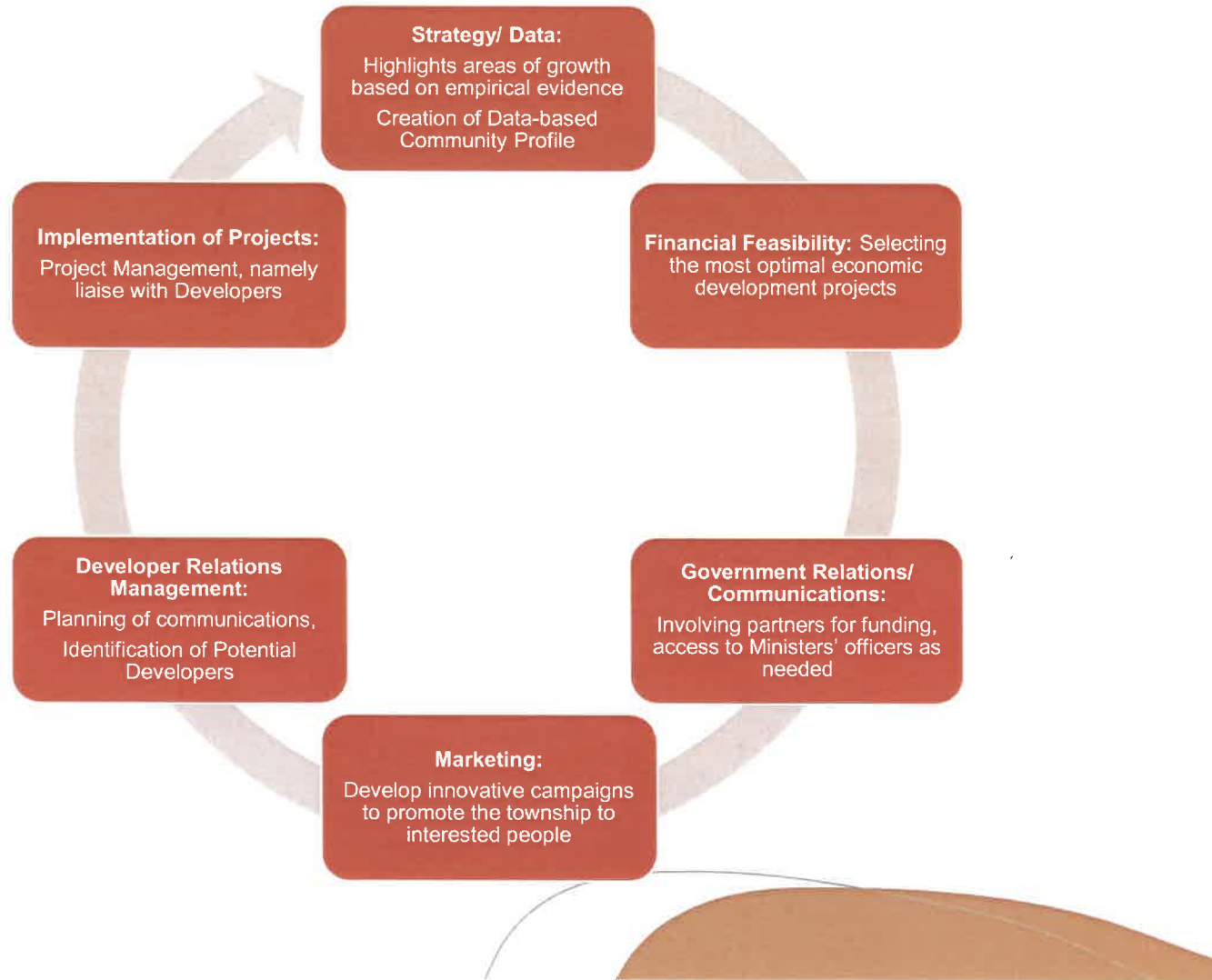
- **Remote Workers:** Many large firms are now fully remote, and even in Thunder Bay, people have since moved from Ottawa while working for Shopify - a major Canadian tech firm, and several organizations in Toronto. More popular than think and is increasing right now.
  - **Higher Educated Population:** The Thunder Bay CMA is one of the strongest in any provincial north. Hundreds of mid-career professionals move to the region in pursuit of entrepreneurship.
  - **Northern Newcomers Pilot Program:** Weather from elsewhere in Canada or around the world, many communities in northern Ontario have welcomed outside investment from first-generation immigrants or those looking for a quieter pace of life.
- 



## **Economic Development Opportunities that position *Red Rock as a World-Class Destination***

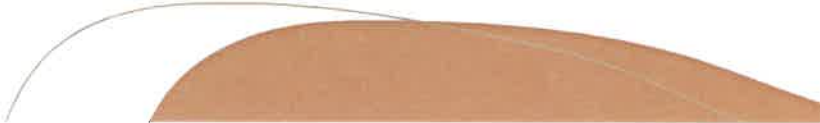
- **Infrastructure Development:** hotel and tourism development.
- **Innovative, Inclusive Marketing Campaigns:** Explore potential for targeting segments and industry trends, such as being an affordable destination for remote workers, young entrepreneurs, and those looking for work-life balance.
- **Land for development:** Light manufacturing with lower development charges. The City of T.B. has one of the highest tax rates in the province, which could advantage Red Rock.

# Full-Service *Continuous Cycle* Economic Development





## Why “*Out of the Box*” and *Evidence-Informed* Strategy is Necessary

- City of Elliot Lake went from mining capital to retirement capital
  - Why was Manitouwadge not successful in doing the same?
    - First-mover advantage to Elliot Lake for innovative idea.
    - Better business case in Elliot Lake given distance from GTA, their target market.
    - Elliot Lake’s strategy was informed from evidence, not comparator communities as there were none to compare to.
- 



## Why Limestone *Partners?*

- **Northern-based, local consulting firm**
  - Little Current, Thunder Bay, Simcoe County
- **Worked with Red Rock before**
- Covers **all functional areas of business** including:
  - **All** experienced entrepreneurs
  - **Tom:** Experienced Communications and Investor Communications Specialist
  - **Jib:** Government Relations, Community Consultation and Tourism Entrepreneurship Specialist
  - **Dan:** Chartered Professional Accountant (CPA, CMA)
  - **Andrew:** Economist with an MBA, MSc, PhD Candidate





## Desired Outcomes: *Integrating Value.*

1. **Updated Economic Development Strategy**
  - Answers what the community should do
2. **Community Profile Development**
  - Provides a data package to investors
3. **Marketing Campaign Development**
  - Promotes the community to clusters of new residents and investors
4. **Strategic Developer Identification, Relations and Management**
  - Creates idyllic setting for investor relations
5. **Financial and Economic Analysis of projects**
  - Optimizes resources, confirms feasibility, builds strong business case to government
6. **Government Relations**
  - Carves new opportunities for funding and acceleration of projects
7. **Community Consultation**
  - Ensures all above activities work in line with the community vision.



**THE CORPORATION OF THE TOWNSHIP OF RED ROCK**

**918<sup>th</sup> REGULAR MEETING OF COUNCIL**

**JANUARY 18<sup>th</sup>, 2021**

Present: Mayor: D. Robinson  
 G. Muir  
 Councilors: S. Park  
 C. Todesco  
 Chief Administrative Officer: A. Headrick  
 Co-Public Works Superintendent: B. Westerman  
 Fire Chief: R. Pitre

Mayor Robinson called the meeting to order at 7:00 p.m.

**ADDITIONS TO THE AGENDA**

None

**DISCLOSURES OF INTEREST**

None

**PRESENTATION**

None

**MINUTES OF PREVIOUS COUNCIL MEETING**

The minutes of the December 21, 2020 regular meeting of Council were approved as presented.

**BY-LAWS**

The following by-law received three readings and was adopted as presented:

By-Law 2021-1223 being a by-law to levy Interim tax rates and to provide for penalty and interest of 1.25%.

**RESOLUTIONS**

- Res. #1: Moved by S. Park, seconded by G. Muir  
 Be it resolved that minutes of Monday, December 21, 2020 regular meeting of Council be approved as presented. Carried
- Res. #2: Moved by S. Park, seconded by G. Muir  
 Be it resolved that a by-law be introduced, being a by-law to levy interim tax rates and to provide for penalty and interest of 1.25% be read a first and second time numbered 2021-1223 Carried
- Res. #3: Moved by G. Muir, seconded by S. Park  
 Be it resolved that a by-law be introduced, being a by-law to levy interim tax rates and to provide for penalty and interest of 1.25% be read a third time and finally passed, numbered 2021-1223 and the seal of the Municipality placed thereon. Carried

Res. #4: Moved by S. Park seconded by C. Todesco  
Be it resolved that the following payments be approved:

PAYMENT DATE	CHEQUE NOS.	AMOUNT
Dec. 17 – Dec. 31, 2020	3052 - 3075	\$ 52,195.55
		\$ 52,195.55
Jan. 1 – Jan. 18, 2021	4001 – 4024	\$ 46,084.86
		\$ 46,084.86

COMMUNITY CHQ.

Nov. 17 – Dec. 31, 2020	40 – 44	\$ 370,606.03
		\$ 370,606.03

MANUAL

Dec. 1 – Dec. 31, 2020	M5997-M6005	\$ 38,355.39
		\$ 38,355.39

**TOTAL PAYMENTS**

**\$ 507,41.83**

Carried

Res. #5: Moved by G. Muir, seconded by S. Park  
Be it resolved that Council accept the resignation of Luisa Poyhola and her last day will be January 28, 2021 and therefore, the alternate candidate next in line is Cindy Brand who will assume this role starting January 29, 2021. Carried

Res. #6: Moved by S. Park, seconded by G. Muir  
Be it resolved that Council accept the resignation of Dylan Lafleur from the Fire Department with regret. Carried

Res. #7: Moved by S. Park, seconded by G. Muir  
Be it resolved that Melissa McDonald has been appointed to fill the new councillor vacancy position.

Recorded Vote: Bob Snow - C. Todesco  
Melissa McDonald - G. Muir  
S. Park

Carried

Res. #8: Moved by G. Muir, seconded by S. Park  
Be it resolved that Council move In-Camera at 8:10 p.m. in order to address a matter pertaining to:

- The receiving of advice that is subject to solicitor/client privilege, including communications necessary for that purpose;

Carried

Res. #9: Moved by G. Muir, seconded by S. Park  
Be it resolved that Council come out of In-Camera at 8:51 p.m.

Carried

## **CORRESPONDENCE**

Mayor Robinson reviewed the correspondence with Council.

Mayor Robinson read a letter from the Office of the Solicitor General regarding Community Safety and Well-being Plan.

Mayor Robinson read the letter from the Ministry of Ministry of Transportation regarding the expansion of on-road opportunities for off-road vehicle riders in some parts of Ontario.

Correspondence from the Ministry of Energy, Northern Development and Mines.

A letter from NOMA (Northwestern Ontario Municipal Association) announcing Andrea Strawson as the new Executive Director..

Mayor Robinson read about the National Wall of Remembrance Project requesting support towards the Remembrance Magazine. Council deferred this decision until pricing could be obtained for the cost.

No other business arose from the correspondence.

## **REPORTS OF OFFICERS**

The CAO reviewed his written report with Council.

The CAO mentioned that confirmation should be received in the near future for the ICP Community, Culture and Recreation – Rehabilitation and Renovation Intake Grant Application and the application Investing in Canada Infrastructure Program.

Province approved the funding for the new SCADA proposal for Water Treatment plant.

The proposal from Limestone is still in the works and further discussions will continue to take place.

The Township has received three additional (Protect Our Children) traffic signs. One will be placed on White Boulevard, the other two on the main street. Further signs will be placed on Highway 628. The police have been engaged to monitor any speeding and give out tickets if need be.

We have advised residents that there will be no water bill for January as we are still in the process of transitioning to a new system. Tax bills will be sent out in February with a due date of March 25, 2021.

The tax sale of 5 Crutchfield and 19 Rankin was postponed. We received 3 bids but as the process requires that the tender be opened to the public, due to the lockdown this process is being postponed to March.

The Collective Agreement with SEIU has been ratified and the contracts once finalized will be available on the web site.

The CAO read out the up-dated contract price for OCWA in relation to managing our Water and Wastewater facilities. One full time employee from the Water Treatment Plant was transferred over to Public Works. We will be hiring a 1.6 FTE employee which will be a cost saving for us. When comparing the difference to Agreements from previous and the new contract there is a savings of \$590,721.00.

Stay-at-home Orders were issued by the Province for 28 days effective January 14<sup>th</sup>, 2021. The municipal office phone hours are between 10:00 a.m. to 2:00 p.m., Monday to Friday. Bill payments may be made online or by cheque through the mail.

CAO expressed his acknowledgement to the dedication and efforts put forth by Co-Public Works Superintendent Gerald Sarrasin and his work as Project Manager for the Township of Red Rock. Our thoughts and prayers are with him and his family.

Payment vouchers were submitted for approval.

**Co-Public Works Superintendents**

Co-PWS Westerman reviewed his monthly report to Council.

**Fire Chief Report**

The Fire Chief reviewed his written report with Council.

Mayor Robinson commented and thanked the fire department for their work and how much it is appreciated. Also, Mayor Robinson congratulated members for taking the required online courses.

Fire Chief announced the resignation of Dylan Lafleur and thanked him for his service to the community.

**Reports of Committees**

Mayor Robinson reviewed the Minutes of the Red Rock Public Library Board's meeting held on December 8, 2020.

**UNFINISHED BUSINESS**

Council moved forward with filling the council vacancy and did a recorded vote. There were five candidates that provided an expression of interest letter being Bob Snow, Cindy Maidment, David Cain, Melissa McDonald and Whitney Odahl. Melissa McDonald received the 2 votes as required and she was named the new councillor. Council thanked everybody for their interest.

**NEW BUSINESS**

None

**IN-CAMERA**

Council went In-Camera at 8:10 pm and came out at 8:51 pm.

**REPORT FROM IN-CAMERA**

Council discussed the receiving of advice that is subject to solicitor/client privilege, including communications necessary for that purpose.

**ADJOURNMENT**

Res. #10: Moved by G. Muir, seconded by S. Park  
Be it resolved that this meeting be adjourned at 8:52 pm. Carried

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Mayor

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Chief Administrative Officer/Clerk

**THE CORPORATION OF THE TOWNSHIP OF RED ROCK**

**BY-LAW 2021-1224**

**Being a By-law to appoint a member of Council**

WHEREAS Section 263 (5) 1 (i) of the Municipal Act 2001, as amended provides that a municipality may appoint a person to fill the vacancy under subsection (1) or (4). Council approved to fill the vacant seat by way of expressions of interest.

NOW THEREFORE, the Council of the Township of Red Rock ENACTS AS FOLLOWS:

1. Melissa McDonald is hereby appointed Councillor of the Township of Red Rock for the remaining term of council.
2. This by-law shall be in force and take effect on date of final passing.

Read a first and second time

this 1<sup>st</sup> day of February, 2021.

Read a third time and finally passed

this 1<sup>st</sup> day of February, 2021 and with seal attached hereto.

\_\_\_\_\_  
Mayor

\_\_\_\_\_  
Chief Administrative Officer/Clerk

**THE TOWNSHIP OF RED ROCK**

**OATH OF ALLEGIANCE**

I, **MELISSA McDONALD**, being appointed a Councillor for the Municipality of the Township of Red Rock do swear that I will be faithful and bear true allegiance to her Majesty Queen Elizabeth II.

**SWORN BEFORE ME AT THE TOWNSHIP  
OF RED ROCK  
IN THE DISTRICT OF THUNDER BAY  
THIS 1st day of February, 2021.**

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**A Commissioner for taking Oaths**

**DECLARATION OF ELECTED OFFICE**

I, **MELISSA McDONALD**, do solemnly promise and declare that I will truly, faithfully and impartially, to the best of my knowledge and ability, execute, the position of Councillor to which I have been appointed in this Municipality, that I have not received and will not receive any payment or reward, or promise thereof, for the exercise of any partiality or malversation or other undue execution of such office, and that I will disclose any pecuniary interest, direct or indirect as required by and in accordance with the Municipal Conflict of Interest Act, and I make this solemn declaration conscientiously believing it to be true and knowing that it is of the same force and effect as if made under oath.

**SWORN BEFORE ME AT THE TOWNSHIP  
OF RED ROCK  
IN THE DISTRICT OF THUNDER BAY  
THIS 1st day of FEBRUARY, 2021.**

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**A Commissioner for taking Oaths**



**Ministry of  
Municipal Affairs  
and Housing**

Office of the Minister  
777 Bay Street, 17<sup>th</sup> Floor  
Toronto ON M7A 2J3  
Tel.: 416 585-7000

**Ministère des  
Affaires municipales  
et du Logement**

Bureau du ministre  
777, rue Bay, 17<sup>e</sup> étage  
Toronto ON M7A 2J3  
Tél. : 416 585-7000



234-2021-344

January 26, 2021

Dear Head of Council:

Our government is committed to improving local service delivery and better respecting taxpayers' dollars. That is why we launched the Municipal Modernization Program in 2019. Through this program, the Ontario government is providing funding to help small and rural municipalities modernize service delivery and identify new ways to be more efficient and effective.

Today at the Rural Ontario Municipal Association (ROMA) conference, I announced the launch of the second intake under the Municipal Modernization Program. Modern, efficient municipal services that are financially sustainable are more important than ever in light of the COVID-19 pandemic. Even as municipalities continue to face challenges, there are also opportunities to transform services and stimulate new ways of doing business.

The second intake will allow municipalities to benefit from provincial funding to conduct third party reviews as well as to implement projects to increase efficiency and effectiveness and lower costs in the longer term. I also want to encourage you to work with your neighbouring municipalities to find innovative joint projects that can benefit each of you. The government is excited to learn about your project applications that support the following priorities:

- Digital modernization
- Service integration
- Streamlined development approvals
- Shared services/alternative delivery models

To apply, you must submit a completed Expression of Interest form with attached supporting documents via the Transfer Payment Ontario (TPON) system by **March 15, 2021**. To get started, visit [www.ontario.ca/getfunding](http://www.ontario.ca/getfunding).

If you have questions on the program, or would like to discuss a proposal, I encourage you to contact your [Municipal Services Office](mailto:municipal.services@ontario.ca) or e-mail [municipal.programs@ontario.ca](mailto:municipal.programs@ontario.ca).

I look forward to continuing to work together to support your municipality in delivering efficient, effective and modern services for your residents and businesses.

Sincerely,

A handwritten signature in black ink that reads "Steve Clark". The signature is written in a cursive, slightly slanted style.

Steve Clark  
Minister

c. Chief Administrative Officers and Treasurers

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**Albert Headrick**

**From:** Honourable Lisa MacLeod, Ministry of Heritage, Sport, Tourism and Culture Industries  
<minister.macleod@ontario.ca>  
**Sent:** Tuesday, January 26, 2021 2:24 PM  
**To:** cao@shawbiz.ca  
**Subject:** Learn more about Ontario's COVID-19 Financial Supports



**Honourable Lisa MacLeod**  
Minister of Heritage, Sport, Tourism and Culture Industries



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## Minister MacLeod to host Webinars outlining Ontario's COVID-19 Financial Supports

### *A Message from the Honourable Lisa MacLeod:*

Thank you! Thank you! Thank you!

Last Friday, our **#StayHomeOn** campaign launched and our preliminary results indicate that our hashtag was shared over 20.9 million times on Twitter and Instagram and there were over 4.9 million views on TikTok! I am so grateful to all MHSTCI partners who are contributing to this campaign - it means so much because I know how difficult this pandemic has been on all of our sectors and industries.

It's been a long road and I know many of you are still struggling. In order to support you, I'm hosting 13 regional webinars that outline supports offered by our government - including:

1. Small Business Support Grants of up to \$20,000
2. Property Tax and Energy Bill Rebates
3. Main Street Relief Grant for PPE Support of up to \$1000
4. Not For Profit Support with Ontario Trillium Foundation (additional \$100 million in COVID-19 supports beyond the \$103 million annual budget)

5. Support for Arts Organizations (additional \$25 million in COVID-19 supports beyond the \$60 million budget)

Please sign up to attend the webinar for your region and learn how to access these supports [here](#).

Mon, Feb 1, 2021 10:00 AM

**Ottawa Regional Business Support Webinar**

Mon, Feb 1, 2021 2:00 PM

**GTA Regional Business Support Webinar**

Tue, Feb 2, 2021 10:00 AM

**York, Durham & Headwaters Regional Business Support Webinar**

Tue, Feb 2, 2021 3:00 PM

**Bruce Peninsula, Southern Georgian Bay and Lake Simcoe Regional Business Support Webinar**

Wed, Feb 3, 2021 10:00 AM

**Kawartha Northumberland Regional Business Support Webinar**

Wed, Feb 3, 2021 2:00 PM

**South Eastern Ontario Regional Business Support Webinar**

Thu, Feb 4, 2021 10:00 AM

**Ontario 's Highlands Regional Business Support Webinar**

Thu, Feb 4, 2021 2:00 PM

**Algonquin Park, Almaguin Highlands, Muskoka and Parry Sound Regional Business Support Webinar**

Fri, Feb 5, 2021 2:00 PM

**Northern Ontario Regional Business Support Webinar**

Mon, Feb 8, 2021 10:00 AM

**Southwest Ontario Regional Business Support Webinar**

Tue, Feb 9, 2021 10:00 AM

**Niagara Regional Business Support Webinar**

Tue, Feb 9, 2021 2:00 PM

**Hamilton, Halton & Brant Regional Business Support Webinar**

Wed, Feb 10, 2021 2:00 PM

**Huron, Perth, Waterloo & Wellington Regional Business Support Webinar**



I would like to take this opportunity to thank town Council for voting me in as the newest Councillor and to let the community members know a little bit about me.

I moved to Red Rock 3 years ago with my husband and daughter, with hopes to give her some freedom to grow up in a safe community and a simpler, stress free lifestyle for ourselves. I love it here. Over the past few years, I have heard many stories about the thriving, active community Red Rock once was and would love to see it alive again. I know I am a great fit for this position as I am motivated and eager to help this community reach its potential. Not just for my daughter and her generation, but for the entire community including seniors, teenagers and the middle aged.

My career background is Architectural Engineering Technologist which I have been doing in Calgary for the past 15 years. I am currently the Community Energy Champion with Red Rock Indian Band. Below are some of my accomplishments:

- St. Hilary's School Council Chair, 2020-2021
- Red Rock Ladies Auxiliary Member
- Red Rock Environmental Committee
- Red Rock Welcome Committee
- Girl Guides of Canada, Sparks Leader 2016 – 2017
- Architectural Engineering Technologist, knowledge of building practices.
- Successful application and fund writing on multiple projects for RRIB, including curbside blue box recycling program.
- Speaker on panel at 2018 First Nations Energy Symposium in Toronto. Over 300 attendees.
- Selected out of 20 applicants across Canada, in 2019, to be a 20/20 Catalyst (an intensive Indigenous clean energy capacity building program).
- Spearheading a 2-year project to build a net zero Safe House Facility on Reserve.
- Spearheading a 5-year project to do energy audits on all the homes and retrofit them to be net zero ready homes.
- On the Board of Directors for Albert Park/Radisson Heights (Calgary) Community Association 2009-2011.

To conclude, I would like to say thank you again to Council and I want the community members to know they are welcome to contact me anytime if they have and questions or concerns.

Warmest Regards,

Melissa McDonald  
melissamcd2016@outlook.com  
(403) 681-9722





## **Chief Administrative Officer Report**

**Period: Jan 18, to Feb 1, 2021**

### **ACTION FROM PREVIOUS MINUTES:**

#### **GENERAL INFORMATION**

- a) Had a discussion with Bruce O'Hare from Lakeshore Excursions. Attached is the **DRAFT technical document** they are working on as part of an application to attract funding from Fed Nor for updated soundings in Northern Ontario Great Lakes Ports, Red Rock is included to be carried out by the Canadian Hydrographic Society. Some of the existing sounding data available to mariners today is over 100 years. This draft report is confidential at this time.
- b) We have started to up-date data on our main web site. Our service provider will be assisting to streamline and make the navigation more user friendly. We have received funding of \$5,000.00 late in 2020 from Northern Western Ontario Innovation Centre and required this to be completed by March 31, 2021.
- c) The design and installation for the new SCADA system for the Water Plant is being developed by HATCH and the estimated \$300,000.00 for this initiative is being funded with the present allocation from both levels of government.
- d) UNIFOR and the Township of Red Rock has ratified a four-year Collective Agreement. Both SEIU and UNIFOR bargaining unit contracts are completed.
- e) Cascades have submitted a tentative agreement on the transfer of certain parcels of land to the Township of Red Rock. Our legal has reviewed with minimal comment on the proposed land transfer. Attached are the tentative parcels of Land identified for your review and are confidential at this time.
- f) Wendy Ferris of Castle Home Realty of Thunder Bay and our Planner in consultation with the Township and Legal are in the process of drafting up

a purchase agreement for said property. There will be caveats identified to ensure compliance, but most importantly to allow the Developer to begin the design, review and the approval from the applicable agencies and Township on the Sub Division Plan. The Township is reviewing the process of land sale as it pertains to the Municipal Act.

- g) Would like to welcome Liisa replacement Mrs. Cindy Brand as our new municipal secretary that started today.
  - h) The Mayor and I attended the virtual ROMA conference last week and met with two Ministries. Energy, Northern Development and Mines and Culture, Tourism, Recreation and Sport. The conversation with both ministries went well in relation to funding initiatives for the Township.
  - i) Administration staff are working collectively and diligently on the finalization of system data entry. They are thanked for their dedicated efforts.
  - j) The 2021 budget preparation is underway and hopefully after department meetings, a draft will be presented to council for review prior to March 1, 2021. We will also be involved shortly with the 2020 pre-audit from BDO.
  - k) Again, we have had no indication of approval on our grant applications pertaining to Asset Management, level 2 & 3, our RV Business Study, Strategic Plan. We are just waiting on formal communications for the Rec Centre enhancement and Brompton Rd Newton, Stadler water, sewer, road infrastructure up-grades.
  - l) Reminder 2021 Interim Tax Bill will be sent out in February with a due date of March 25, 2021. Future water and tax bills will also be available to be sent VIA email for those who are interested. Residents can contact the Municipal Office at 807 886-2245 to get set up for automatic emails.
  - m) Completed the new job description for the Director of Operations. Mr. Blair Westerman will move into this role shortly.
  - n) Mr. Edmond has been advised of his transfer to Group 3 Equipment Operator to Public Works March 1, 2021. As Council is aware the Management and Operations of both facilities will be provided by OCWA.
  - o) Will be reviewing and up-dating internal polices shortly. Majority of job descriptions have been reviewed and modified in most areas.
  - p) Receiving allot of Ministry forms to complete in relation to COVID-19 in order that the Province can experience and identify real live data. It will be difficult to prioritize due to other pressing issues.
-

q) Township administration has submitted for 8 positions Student Canada Summer Jobs. Deadline was January 27, 2021. Superior Country has also submitted one application for Red Rock to promote Tourism in the Interpretive Centre. Ontario Summer Jobs has been delayed.

***"The best way to predict the future is to create it."***

*Alan Kay*

Respectfully,



Albert Headrick  
CAO/Clerk



NIPIGON BAY (LAKE SUPERIOR)

LOT 8  
A=13178m<sup>2</sup>

LOT 6  
A=2248m<sup>2</sup>

LOT 4  
A=2188m<sup>2</sup>

HD 1  
A=8746m<sup>2</sup>

LOT 1  
A=2728m<sup>2</sup>

LOT 1  
A=8388m<sup>2</sup>

LOT 2  
A=1008m<sup>2</sup>

LOT 3  
A=1048m<sup>2</sup>

LOT 4  
A=1088m<sup>2</sup>

LOT 5  
A=1088m<sup>2</sup>

LOT 6  
A=888m<sup>2</sup>

LOT 7  
A=938m<sup>2</sup>

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LOT 13  
A=938m<sup>2</sup>

LOT 14  
A=938m<sup>2</sup>

LOT 2  
A=1848m<sup>2</sup>

LOT 3  
A=2198m<sup>2</sup>

LOT 15  
A=938m<sup>2</sup>

LOT 16  
A=938m<sup>2</sup>

LOT 17  
A=938m<sup>2</sup>

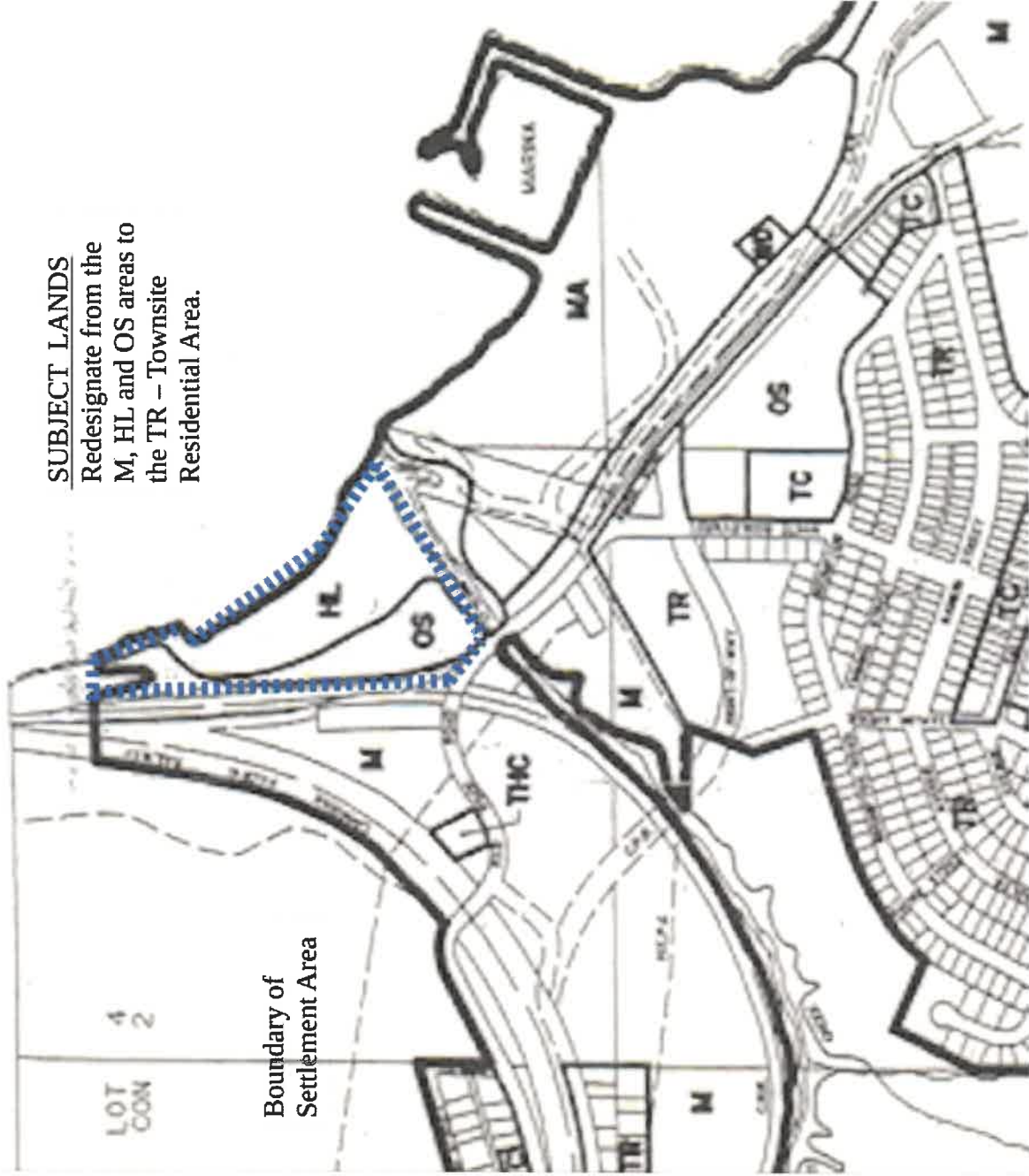
LOT 18  
A=938m<sup>2</sup>

LOT 19  
A=938m<sup>2</sup>

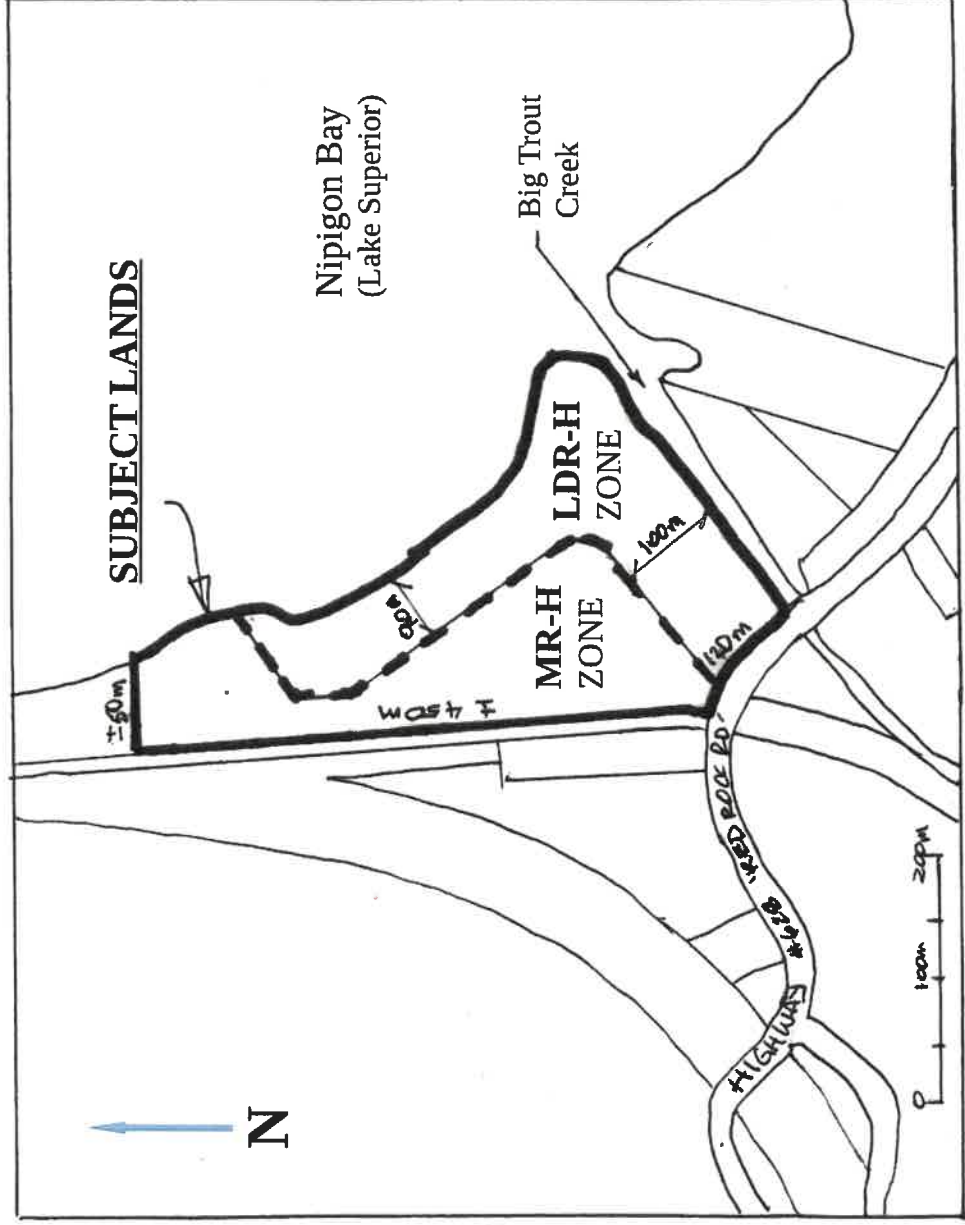
628

SCHEDULE "A" to the Amendment

SUBJECT LANDS  
Redesignate from the  
M, HL and OS areas to  
the TR – Townsite  
Residential Area.



Boundary of  
Settlement Area



## Albert Headrick

---

**From:** sam.swindlehurst@imedianorthside.com  
**Sent:** Tuesday, January 26, 2021 3:05 PM  
**To:** Albert Headrick  
**Cc:** Darquise Robinson; Tom Donaldson  
**Subject:** Re: Information As Requested - 1243277G

Good afternoon Albert,

Wonderful - thank you for getting back to us with such great news!

That is incredibly kind of you to step up this way.

We will prepare your 1/8th page invoice at \$399 (plus applicable tax) and have it emailed over to you for processing. Should you wish to settle the account via credit card, please advise, or call 1-800-267-1266 and we will be happy to assist you.

Kind regards,

On Tue, Jan 26, 2021 at 2:58 PM Albert Headrick <[cao@shawbiz.ca](mailto:cao@shawbiz.ca)> wrote:

Good-day Tom

The Legion due to being shut down for COVID-19 cannot assist this year. However we will cover them and get just a 1/8

page

add this year.

Can you confirm the price.

Thank you

Albert Headrick

CAO/Clerk

Township of Red Rock

(807) 356-0640



**National Wall of Remembrance Association**  
Association de la Muraille commémorative nationale

National Wall of Remembrance Association  
PO Box 1204  
Kingston, Ontario K7L 4X8  
Tel.: 1-877-554-2622

MR. ALBERT HEADRICK  
RED ROCK COMMUNITY ECONOMICAL DEV. OFFICE  
42 SALLS  
RED ROCK ON P0T 2P0

Sale Date: 26-Jan-2021

Invoice #: 1243277GN1101

Item: 01 Description: NWRA21/NE33/EP

Size: 1/8 PAGE Cost: 399.00

Due Date: HST # HST: 51.87

25-Feb-2021

Total: 450.87

Payment options: Credit Card Call 877-554-2622  
Cheque payable to: W.O.R. Review

Please detach here and return with your payment.



**National Wall of Remembrance Association**  
Association de la Muraille commémorative nationale  
PO Box 1204

Kingston, Ontario K7L 4X8

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W.O.R. REVIEW

Payment options:  
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Your advertisement will appear in the regional edition  
of the WOR Review

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**National Wall of Remembrance Association**  
Association de la Muraille commémorative nationale



## A Message from the Chairman

**T**he National Wall of Remembrance Association would like to thank you for your support of our project.

More than 117,000 men and women made the ultimate sacrifice to ensure future generations of Canadians live in a free and democratic country. These courageous individuals are buried in cemeteries in Canada, Europe, Russia, South Africa, North Africa, India, Burma, Japan, South Korea and in Hong Kong. Many have no marked grave, and many were lost at sea.

Our mission is to provide one place of Remembrance, both physical and virtual, as an enduring tribute to these brave souls.

Together, with your support, we will erect a permanent monument to the Fallen in the city of Kingston Ontario, birthplace to much of Canada's military history. The companion virtual component is already live at [www.canadianfallen.ca](http://www.canadianfallen.ca). We encourage you to visit the site and search for relatives, submit photos and documents relevant to a profile or read about Canada's major military conflicts.

Our secondary objective, after the monument is erected, will be to ensure the long-term sustainability of both the monument and the virtual space. As an Association aligned with Canada's military, we will also be supporting organizations whose mission is to assist veterans and their families.

Together we can get this done.

Sincerely,

A handwritten signature in cursive script that reads "Gary W. Coulter".

Insp. Gary W. Coulter (ret)  
Chairman, NWORA